



Agenzia per la Coesione Territoriale

CONFERENCE ON GOOD GOVERNANCE FOR COHESION POLICY

Italian experience with Plans for Administrative Reinforcement

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PLANS FOR ADMINISTRATIVE REINFORCEMENT: ORIGIN

**Position Paper
«Italy»**
November 2012

- ✓ Direct actions towards **administrative reinforcement**

**Ares Note (2014)
n.969811**
March 2014

- ✓ Plans should be adopted at the **highest level of political and administrative responsibility**

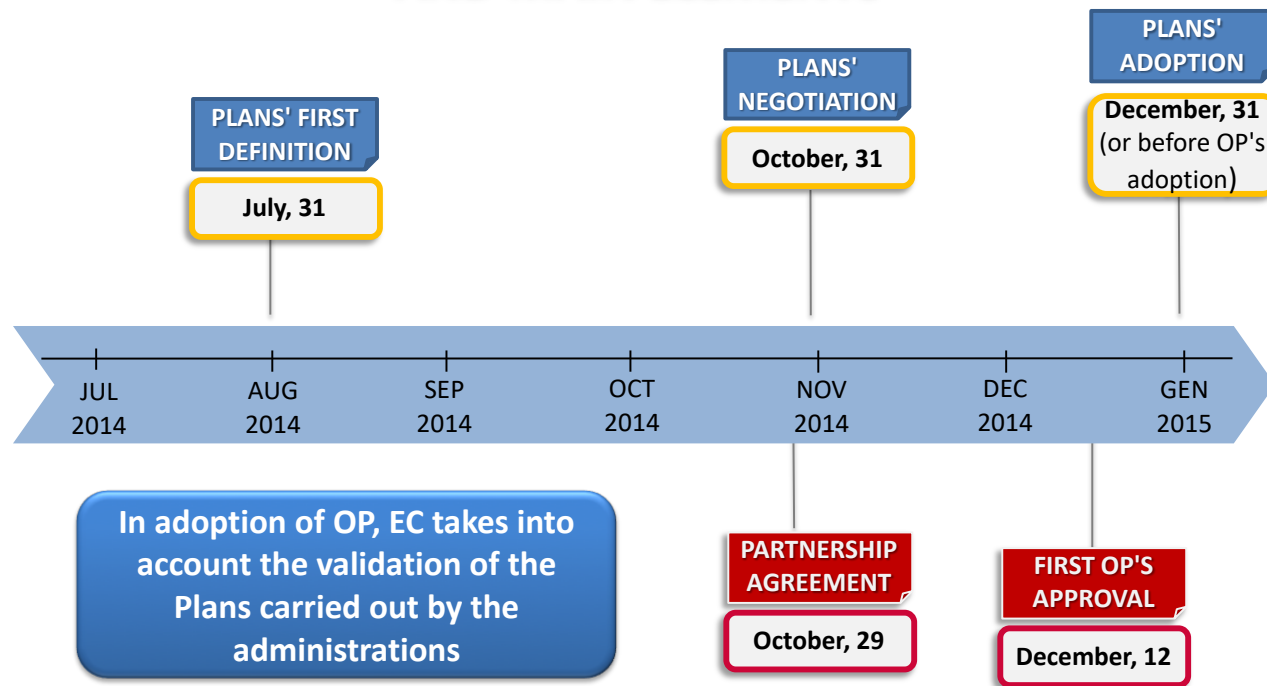
**Country Specific
Recommendations**
July 2014

- ✓ Improvement in **EU funds management**
- ✓ Improvement in **capacity building**

**Results of the
2007-2013
Programming**

- ✓ Need for improvement **planning and programming capacity**
- ✓ Need to increase organizational level for **management and implementation of OP**
- ✓ Need to increase connection between **responsibilities and results**
- ✓ Need to improve **civil servants' skillset**

FIRST PHASE PLANS' ADOPTION AND OP'S APPROVAL PROCESS AND MAIN ELEMENTS



- “high level” of responsibility assigned to the PRAs by the Administration: the PRAs are signed by the Presidents of the Italian Regions or by the Ministers
- Network of Plans for Administrative Reinforcement technical officers



FUNCTION, FINANCING AND RECIPIENTS

FUNCTION

Tools that **explicitate, make operational and accelerate** measures for administrative reinforcement

FINANCING AND INVOLVED MEASURES

TO n°11

TA funds

Other funds,
ordinary
budget

No cost

Structural
measures

Measures
related to
**management
of OP**

Additional
reinforcement
measures

Legislatives
and
procedural
changes

RECIPIENTS

Public Administrations
owners of
Operational
Programmes

21 Regional Plans
and **8** National Plans
(*9 in the second
phase*)



PLANS' COMPOSITION

Organizational, legislative and procedural context

This section describes the **organizational, legislative and procedural context** related to **competent authorities** and **Programmes**

Definition of responsibilities for Plans' commitments

In this section is pointed out **political and technical responsibility** related to the Plan, along with **Programme's responsibility** and any **Intermediate Bodies**

Objectives for improving (targets)

This section describes the **objectives for improvement (targets)** and the laid down **quality standards**

Measures for administrative reinforcement

In the section are described **three main areas** of intervention:
6.1 Legislative and procedural simplification measures
6.2 Measures for civil servants
6.3 Measures for common tools and cross-section functions

Annexes

In the section there are **three Annex:**
ANNEX A
Management and implementation structure and related measures
ANNEX B
Common tools and cross-section functions' measures
ANNEX C
Diagnosis and measures related to main procedures



PLANS' GOVERNANCE

Steering Committee

Coordination by Secretary-General of the Presidency of the Council of Ministers (including representatives of the European Commission)

Provides **orientations** and **addresses** for Plans' implementation

Monitors the implementation of the Plans

Expresses **guidelines** to improve Plans' effectiveness

Technical Secretariat

Coordination by Agency for Territorial Cohesion (including representatives of the European Commission)

Provides **technical assessment** to determine addresses

Provides **technical assessment** to identify **further reinforcement actions** and **good practices**

Provides **technical assessment** to examine **Plans' implementation**



TOWARD THE SECOND PHASE OF PLANS



1° PHASE

MAIN ISSUES

Heterogeneity
of measures

Large number
of targets

Mismatch
between
measures and
targets

Monitoring
activity
complex and
costly



2° PHASE

Concentration
of measures

Pre-defined
and assembled
targets

Clear
connections
between
measures and
targets

Automatic
data entry and
target
calculation

MAIN SOLUTIONS



FURTHER NOTICES OF THE SECOND PHASE OF THE PLANS

MID-TERM REVIEW

One year after the adoption of the Plans, there will be the opportunity to **review the measures**, by modifying, eliminating them or inserting new ones.

ANNEX B

Opportunity to insert **further measures**, although **not directly linked to development policies**.
They won't have a direct impact on efficiency and effectiveness targets, but **it will be possible to include specific and additional targets**.

ANNEX C

Rebuilt on the basis of a **common standard** set up by Technical Secretariat. Definition of a **data exchange protocol with MEF-IGRUE Unitary Database**.



OTHER INNOVATIVE ELEMENTS OF THE NEW PHASE

Network of PRA technical officers

The network helps reinforce the improvement process – the collaboration between the different institutional components involved and between the operational partners is part of an overall reinforcement action which originates from the analysis of needs, the comparison of territories, and the collection and dissemination system for sharing experiences

Open data: transparent information

Transparent and consistent information on every Plan and on their relative level of implementation grants the public the ability to make a real assessment of capacity, including of policies, to fulfil the undertaken commitments and also provide greater encouragement of public participation and collaboration



THANK YOU FOR YOUR ATTENTION!!!